

	Number of employees (FTE) for quarter three)	% of BCC'S workforce	Annual target for 2008/09 (average days absence per employee)	Target at quarter three, 2008/09 (average days absence per employee)	Actual average days absence per employee at quarter three 2008/09	Average days per employee at quarter three last year	
BCC	2363		12.90	9.68	8.44	10.99	
Chief Executive's Department	80.97	3.43	8.80	6.60	8.99	6.52	
Corporate Communications	17.75	0.75	11.34	8.51	14.98	8.76	
Committee & Member Services	33.31	1.41	13.84	10.38	9.26	10.46	
Secretariat and Business Supp	17.5	0.74	1.52	1.14	5.02	1.14	
Good Relations	12.42	0.53	2.84	2.13	5.06	2.11	
Legal Services Department	18.58	0.79	4.60	3.45	3.12	2.83	
Corporate Services Department	496.34	21.00	11.98	8.99	6.5	10.30	
Human Resources (includes BIS)	65.61	2.78	7.72	5.79	4.25	6.36	
Financial Services	24.5	1.04	10.28	7.71	10.39	9.33	
ISB	114.99	4.87	10.03	7.52	4.02	8.04	
Facilities Management	232.7	9.85	15.20	11.40	7.87	13.78	
Audit, Gov & Risk Services	12	0.51	1.18	0.89	2.33	0.73	
Projects & Corporate Systems	6	0.25	11.75	8.81	3	7.00	
Directorate Support (includes BDM)	40.54	1.72	11.23	8.42	9.04	7.93	
Health & Environmental Services Dept.	812.34	34.38	13.17	9.88	8.66	10.11	
Environmental Health Service	162.19	6.86	10.78	8.09	6.96	7.66	
Building Control	73.73	3.12	8.15	6.11	4.97	5.09	
Cleansing	471.1	19.94	15.36	11.52	9.77	12.18	
Waste Management	87.76	3.71	10.81	8.11	10.15	8.11	
Directorate Support	17.57	0.74	7.88	5.91	2.35	7.76	

Parks and Leisure Department	633.05	26.79	15.59	11.70	9.82	14.83
Leisure	305.02	12.91	14.79	11.09	11.03	12.70
Parks and Cemeteries	315.23	13.34	16.70	12.52	8.9	17.22
Directorate Support	12.8	0.54	3.75	2.81	3.51	1.28
Development Department	267.38	11.32	10.14	7.60	8.37	8.45
Economic Initiatives	58.99	2.50	5.08	3.81	7.89	3.38
Community	119.58	5.10	12.30	9.23	9.83	11.10
Waterfront & Ulster Hall	52.96	2.24	10.98	8.24	5.92	9.03
Directorate Support	35.85	1.52	10.96	8.22	7.96	8.35
Core Improvement Team	54.58	2.31	6.90	5.17	7.3	5.24
Improvement Unit	22.86	0.97	3.87	2.90	2.94	1.97
Corporate Policy Unit	4	0.17	0.42	0.32	1.94	0.50
Estates Management	7.92	0.34	16.28	12.21	7.96	17.11
Procurement & Project Management	19.8	0.84	6.77	5.08	13.27	3.79