



All-Party Working Group on Community Planning

Continuing the Conversation to Review the Belfast Agenda

23rd February 2022 (Updated 3rd March 2022)

Supported by




1

Where we left off...



Vision to 2035

Belfast will be a city re-imagined and resurgent. A great place to live and work for everyone. Beautiful, well connected and culturally vibrant, it will be a sustainable city shared and loved by all its citizens, free from the legacy of conflict. A compassionate city offering opportunities for everyone. A confident and successful city energising a dynamic and prosperous city region. A magnet for talent and business and admired around the world. A city people dream to visit.

Outcomes to 2035

- Everyone in Belfast benefits from a thriving and prosperous economy
- Everyone in Belfast fulfils their potential
- Belfast is a welcoming, safe, fair and inclusive city for all
- Everyone in Belfast experiences good health and wellbeing
- Belfast is a vibrant, attractive, connected and environmentally sustainable city

Priority themes 2022-2026

- Economic recovery
- Employability and skills
- Housing
- Health inequalities
- Climate, resilience and sustainability
- Active and sustainable travel
- Educational attainment
- Community recovery and neighbourhood regeneration

Cross-cutting themes

- Inclusive growth
- Children and young people
- Good relations and shared future
- Older people

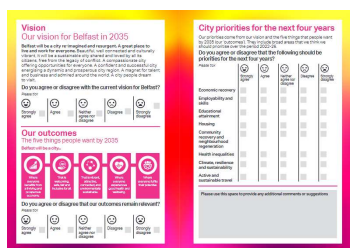
Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

2

Phase 1: Engagement & Co-design



- 6 participatory workshops
- 130 participants from 63 organisations
- Board workshops / Online platform / social media/ 435 survey responses (online and paper based)
- Utilising local assets (libraries and community centres)



Target Audience

1	South Belfast Stakeholders
2	Elected Members
3	North Belfast Stakeholders
4	West Belfast Stakeholders
5	East Belfast Stakeholders
6	Communities of Interest

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

3

We Asked, You Said, We Did...



Participants discussed the need for targets and indicators in order to measure progress against the priorities.



Participants broadly agreed that what economic recovery meant needed to be more accurately defined... focus should be on how inclusive it would be, and how economic inequalities across the city would be addressed.



Participants felt that this was a central and urgent issue that connected to all the other priority themes.

- Agreement that long term vision and outcomes are still relevant
- Public engagement, outcomes, accountability and measuring success emphasized as part of the action planning process
- City Development included as an additional priority area; Connectivity added to Active and Sustainable Travel
- Economic Recovery refocused as **Sustainable and Inclusive Economic Growth**
- Focus being given to interrelated or cross-cutting actions to avoid creation of silos

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

4

What do the priorities mean for your community? E.g.

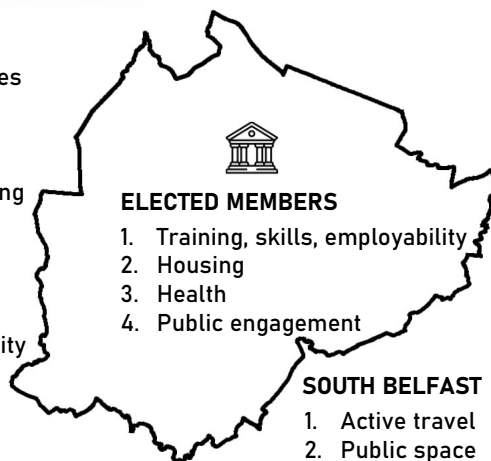


NORTH BELFAST

1. Access to services
2. Regeneration
3. Mental health
4. Housing
5. Health & Wellbeing

WEST BELFAST

1. Housing
2. Implementation
3. Outcomes and accountability
4. Public engagement
5. Poverty



ELECTED MEMBERS

1. Training, skills, employability
2. Housing
3. Health
4. Public engagement

SOUTH BELFAST

1. Active travel
2. Public space
3. Development, housing and regeneration

EAST BELFAST

1. Good relations/social cohesion
2. Public engagement
3. Implementation and outcomes
4. Health inequalities
5. Education, skills and employability

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

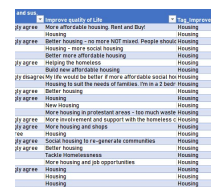
5

Action Planning Process to date

Creating Alignment through to Delivery



- Convening leads identified to form small task and finish group for each priority
- Group tasked with consideration of **inputs** and preparing a starting point for the co-design process



For example: Education Authority, Department of Education and Belfast City Council officials have considered all inputs and drafted proposals based on wider engagement with Educational Inequalities subgroup (Belfast Area Partnerships, QUB, UU and CCMS)

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

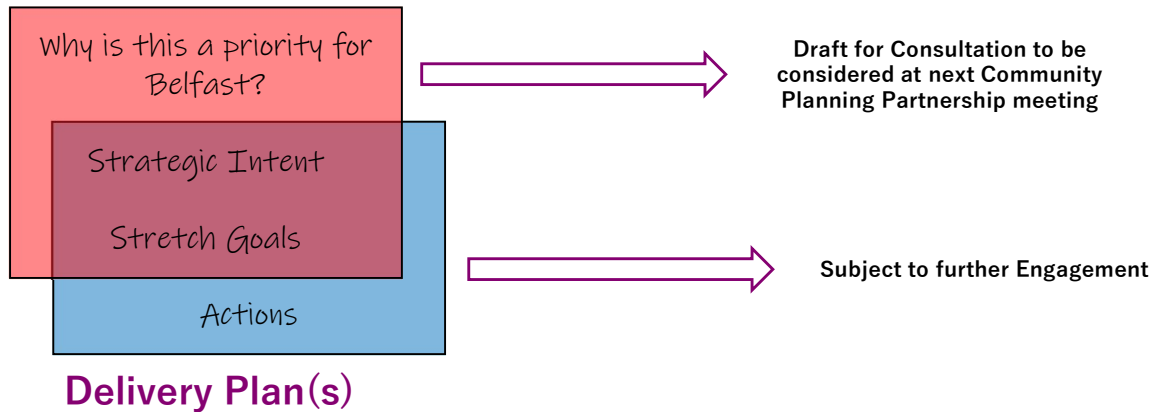
6

Our Commitments and Milestones

Link between strategy document and delivery plans



Strategy Document (and Easy Read version)



Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

7

Action Planning Process to date

Ensure actions meet agreed guiding principles



✓ Adding clear value	We can achieve significant gains by collaborating across our partnership and sectors in a way we cannot through our existing single agency or thematic 'business as usual'.
✓ Impact for Belfast's people, place, economy	The work we deliver together will be felt in practical ways by individuals, families, communities, residents and businesses in Belfast, delivering tangible outcomes .
✓ With Belfast's Communities	The work we do will fully engage Belfast's residents, communities and businesses , building on their strengths and ensuring their voice is central to planning and delivery. We will work ' with and alongside ' our Communities, not 'To or For' them.
✓ Intelligence led priorities and action	We will focus our collaboration on the things that data, evidence and community insights tell us matter most to Belfast and we will deliver together in ways that evidence tells us will make a real difference .
✓ Resourcing	Delivery will require joint resourcing and effort, (i.e. staff time, services or investment). Should be a leadership commitment to jointly resource the initiative.

Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

8

Action Planning our Agreed Priorities

Creating Alignment through to Delivery



CLIMATE, RESILIENCE
& SUSTAINABILITY



CONNECTIVITY, SUSTAINABLE
& ACTIVE TRAVEL



HOUSING-LED
REGENERATION



HEALTH
INEQUALITIES



FUTURE CITY
CENTRE

Inclusive growth

Children and young people

Good relations and shared future

Older people



EDUCATIONAL
INEQUALITIES



EMPLOYABILITY &
SKILLS



SUSTAINABLE & INCLUSIVE
ECONOMIC GROWTH



COMMUNITY &
NEIGHBOURHOOD
REGENERATION



CITY REGENERATION
& INVESTMENT

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

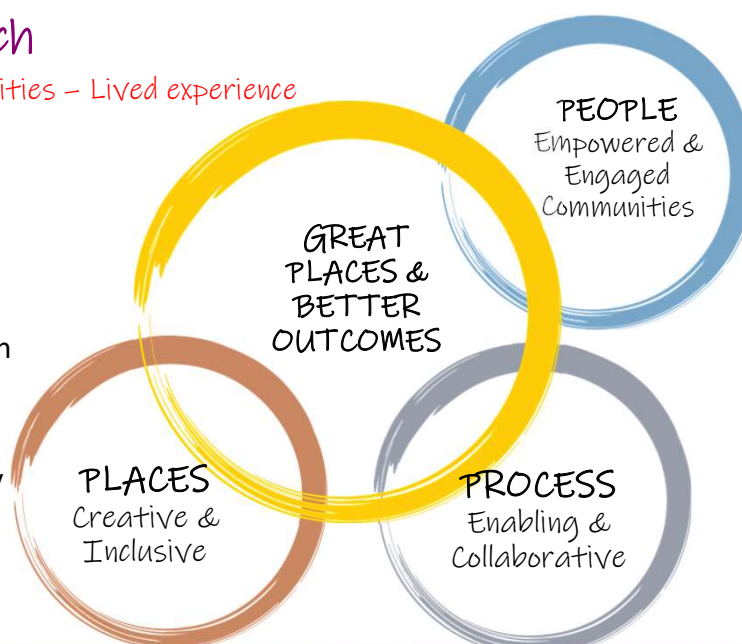
9

BEYOND
STICKY
NOTES®

Co-Designed Approach

Ensuring delivering for communities – Lived experience

- Widen voices into the planning and prioritisation process.
- Localised engagement N|S|E|W - Phase 1 and Phase 2
- Increases ownership and connection
- Encourages active participation in solving local problems
- Stimulates innovation and creativity
- Build capability to support delivery.
- Multiple layers of engagement and participation



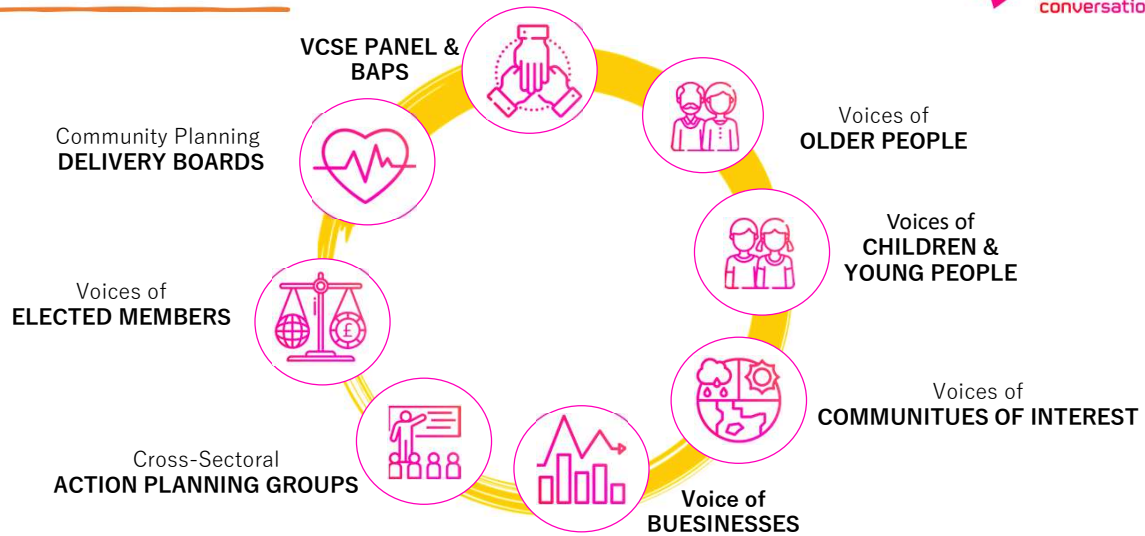
Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

10

Co-Designed Approach

Ensuring delivering for communities – Lived experience

The Belfast Agenda
continuing the conversation



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

11

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

WORK IN PROGRESS

PRIORITY



CLIMATE, RESILIENCE & SUSTAINABILITY

STRATEGIC INTENT

Support the people of Belfast to transition to an inclusive, zero-emissions, climate-resilient economy in a generation

STRETCH GOALS

Reduce carbon emissions (scope 1 and 2) by 66% (on 2000 levels)

Increase investment in the green economy by XX and created XX new jobs

XX homes will have adopted at least one energy efficiency measure

Increase the number of battery electric vehicles and hydrogen fuel cell vehicles in the public transport service.

Protect at least 1,770 homes and businesses from tidal and fluvial flood risk.

Plant 30,000 trees to improve air quality

Reduce residual waste sent to landfill

Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

12

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



CONNECTIVITY, SUSTAINABLE
& ACTIVE TRAVEL

STRATEGIC INTENT

Reduce private car
use

Enable connections from and to the city centre,
enhancing permeability with neighbourhoods by
improving sustainable and active travel routes
across Belfast

STRETCH GOALS

Improve the cycling and active travel infrastructure
to ensure no one in Belfast will live more than X
km from a traffic free cycle/ walking lane that
connects to a network across the city.

Increase the use of
sustainable transport by XX
percentage points / to XX%

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

13

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



HOUSING-LED REGENERATION

STRATEGIC INTENT

Increase
housing supply
across all
tenures

Increase provision
of social housing
inc. accessible
properties

Increase the
city centre
residential
population

Address
dereliction in
local areas

Adopt places-haping
approach to
neighbourhood
development

Reduce fuel
poverty and
improve energy
efficiency

Reduce
chronic
homelessness

STRETCH GOALS

1,800 homes per
year (20%
affordable
housing)

Start at least 350
homes per year

Create XXX
additional homes
in the city centre

Deliver a housing
retrofit programme
for XXX properties

XX homes will have
adopted at least one
energy efficiency
measure

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

14

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



HEALTH INEQUALITIES

STRATEGIC INTENT

Address vulnerability by focusing on mental health, drugs and alcohol and the wider support needs of those impacted by chronic homelessness

Promote, improve and support mental health and emotional wellbeing

Improve health by focusing on narrowing the inequality gap, increasing levels of physical activity and reducing levels of obesity

STRETCH GOALS

Fuel poverty target?

Develop one Belfast vulnerability service model, where key services/ partners work together to provide wrap around support to vulnerable citizens with complex lives.

Support xx vulnerable people with complex lives into more positive and secure lifestyles.

Reduce chronic homelessness by x%

Increase the % of people reporting improved mental health and emotional wellbeing by xx% (Warwick Edinburgh Scale)

Reduce levels of obesity

Increase levels of physical activity

Increase active travel

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

15

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



FUTURE CITY CENTRE

STRATEGIC INTENT

Drive the physical, cultural and tourism regeneration of the city centre

Create a vibrant, thriving city core through diversifying and enhancing the city centre offering

Establish Belfast as a globally significant destination for innovation

Facilitate a clean, green, safe, vibrant and inclusive city centre for all our citizens and visitors

STRETCH GOALS

TBC - stretch goals to align with A Bolder Vision strategy

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

16

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



STRATEGIC INTENT

Every child and young person is supported in their wellbeing and learning so that they develop the skills and capabilities to fulfil their potential and progress to a positive destination

STRETCH GOALS

Support all schools, family and community place-based partnerships to establish a whole-community approach to the learning and development of C&YP

Increase the % of school-leavers progressing to +ve destinations from 93 to 96%

Support children in their early years in disadvantaged areas in a seamless journey from antenatal, to pre-school, school and beyond

Reduce the proportion of pupils with less than 85% attendance from 12% to 8%

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

17

Emerging Draft Framework

Enabling the co-design action plans

The Belfast Agenda
continuing the conversation

**WORK
IN PROGRESS**

PRIORITY



STRATEGIC INTENT

Quickly back to work – support those who have been or are at-risk of being made unemployed.

Increase opportunities – empower those furthest from the labour market to succeed and progress in employment.

No-one left behind – target disadvantaged groups through an integrated, comprehensive, inclusive, holistic and local employability approach.

Catching-up – support access to careers paths, reskilling/ upskilling for those out of work and those on low incomes.

STRETCH GOALS

Decrease the proportion of residents who are unemployed, yet actively seeking employment, to 1.5%

Cut the proportion of working-age population with no qualifications to 12.0%

Reduce the working-age economic inactivity rate within the city to 18.0%

Additional Inclusive Growth Targets?

Increase proportion who have attained Level 4 or above qualifications to 56%

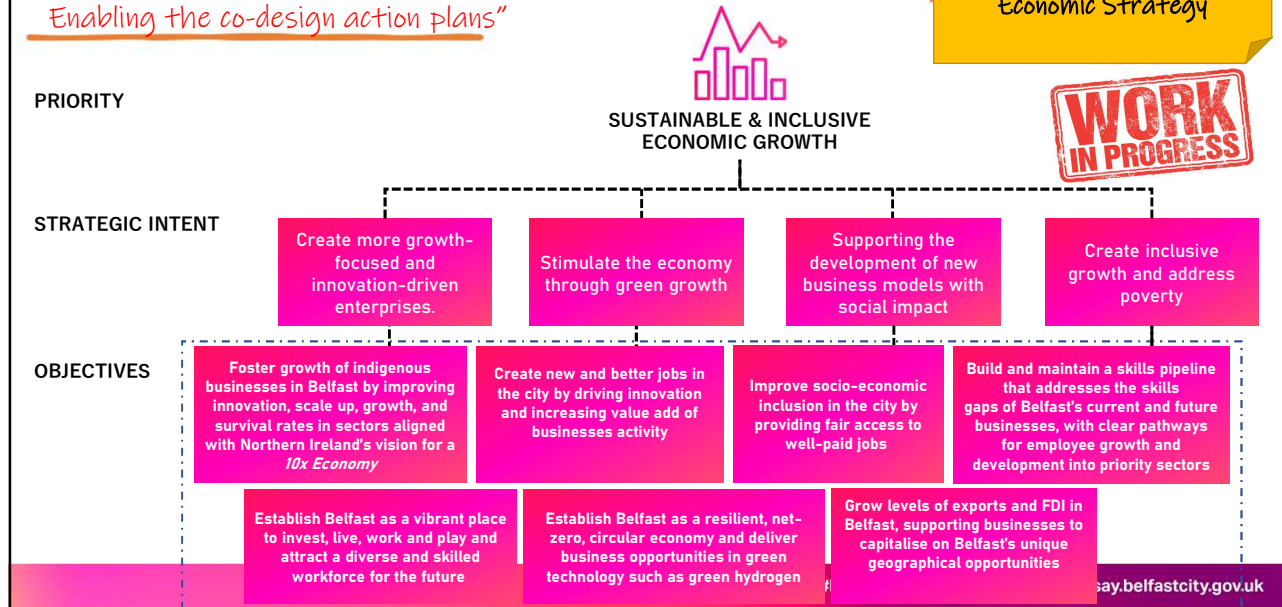
Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

18

Emerging Draft Framework

Enabling the co-design action plans

Development being aligned to engagement for the new Economic Strategy

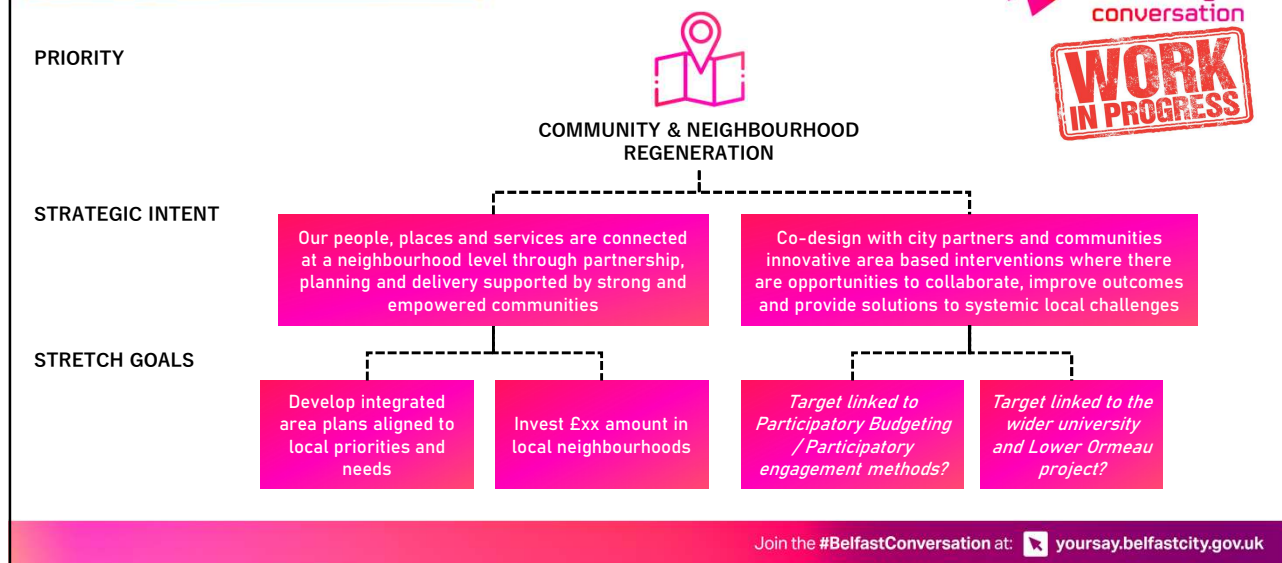


19

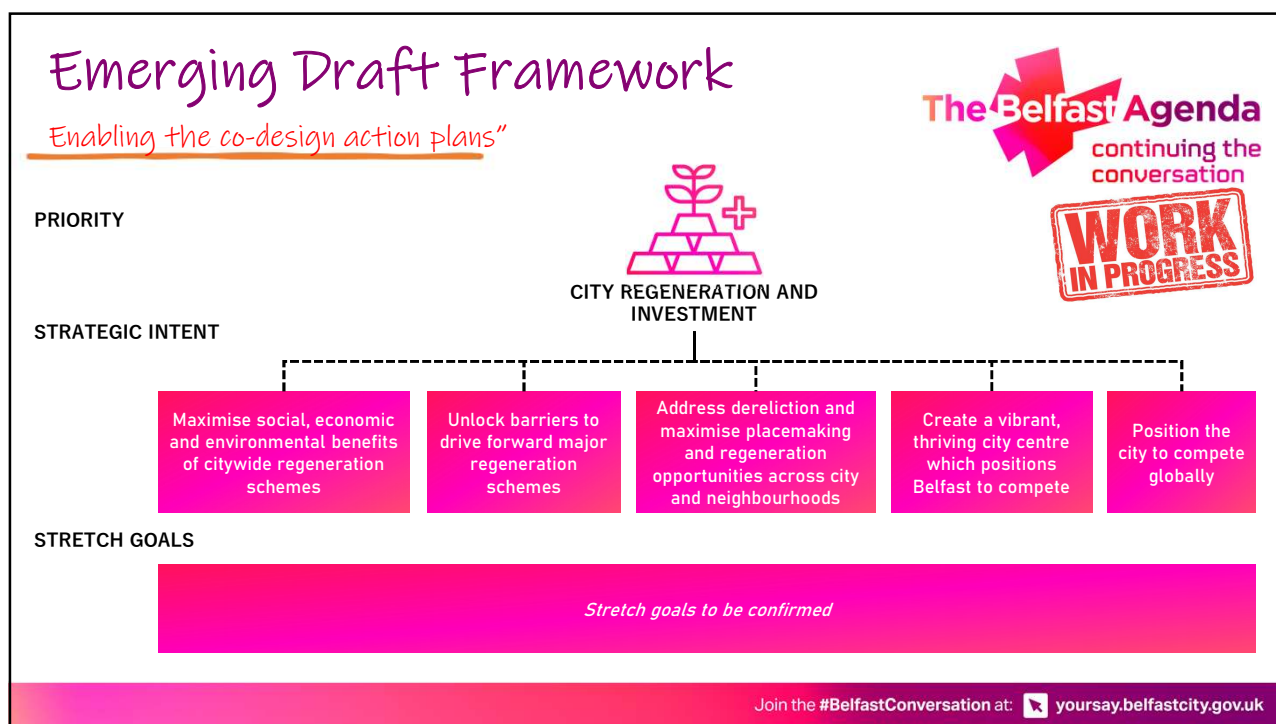
Emerging Draft Framework

Enabling the co-design action plans

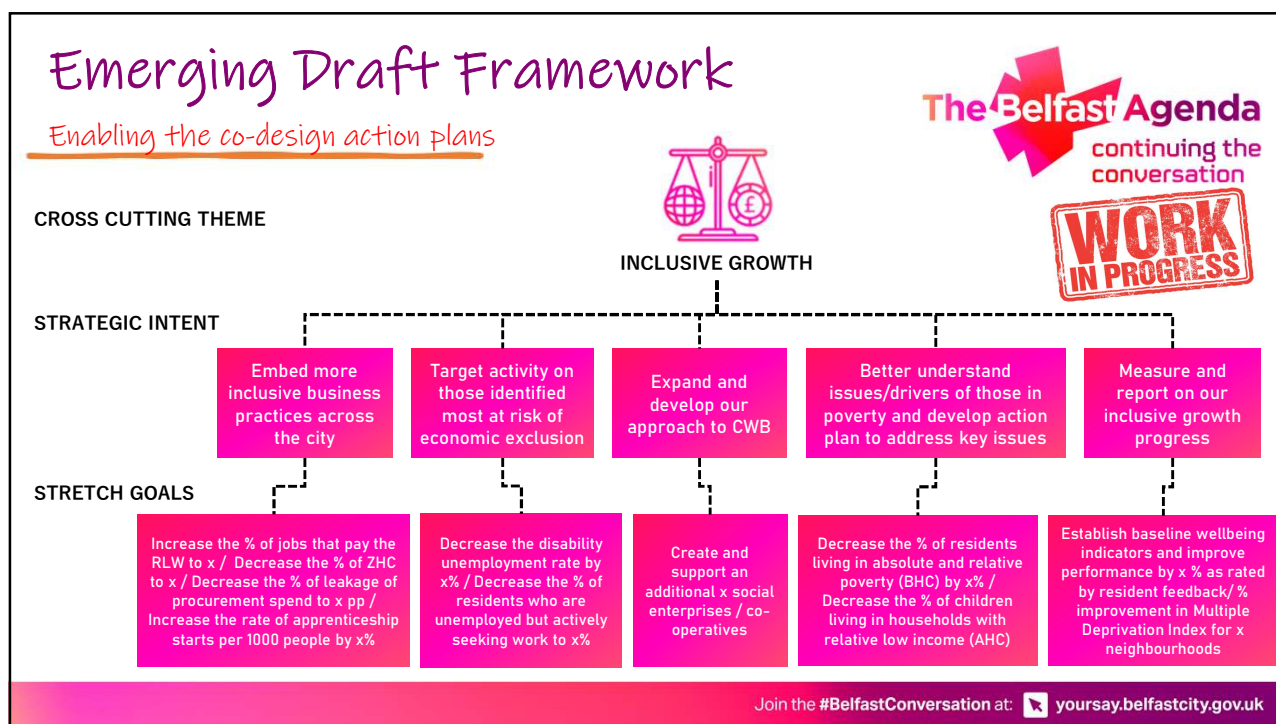
The Belfast Agenda
continuing the conversation



20

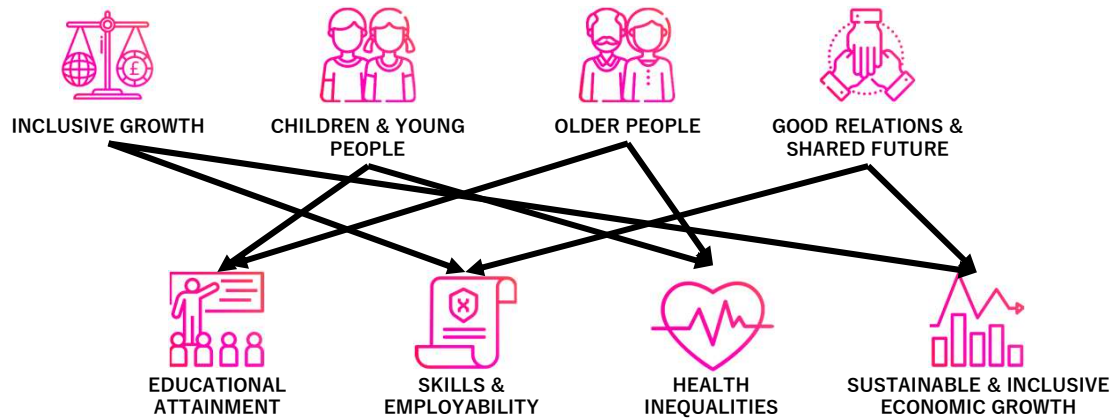


21



22

Cross Cutting Themes...



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

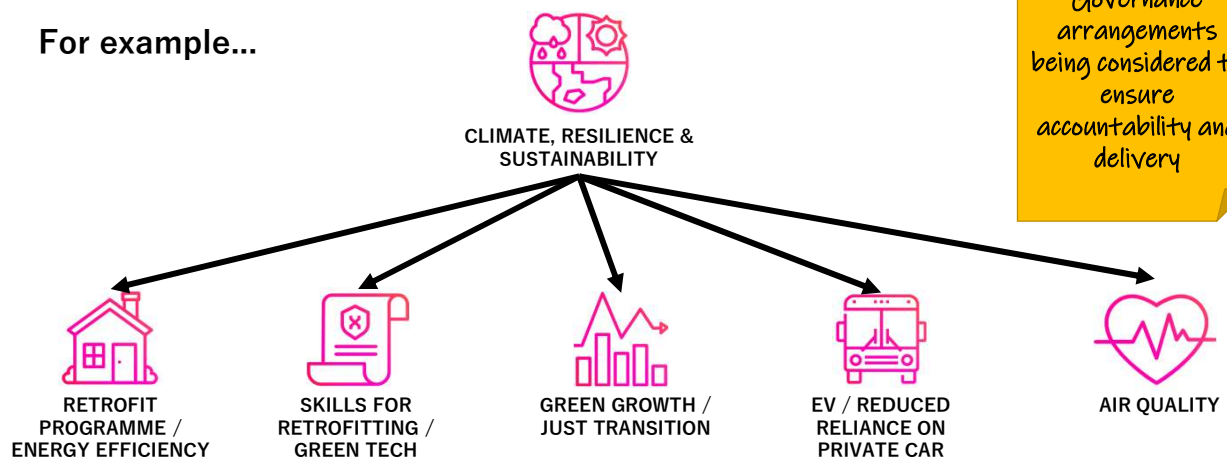
23

Priorities are also cross-cutting

Need further consideration to agree governance arrangements



For example...



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

24

Belfast Agenda Refresh & Delivery Plan(s)

Example: Educational Inequalities



STRATEGIC INTENT	TARGETS / STRETCH GOALS	ACTIONS
Every young person is supported through their education journey to ensure that upon leaving education they progress into a destination	By 2026 we will increase the percentage of school-leavers progressing into positive destinations from 93 per cent to 96 per cent	1. Develop impactful interventions based on identified need that align with the regional 'Reducing Educational Disadvantage' Programme 2. Implement the most appropriate support mechanisms to enable boys to maximise educational outcomes, in keeping with A Fair Start Report
	By 2026 we will effectively support transitions for children and young people especially those identified as being at risk of underachievement – How can we measure impact and make this a SMART target? (Surestart Hanen Measures and others within FairStart?)	3. Maximise the proportion of children ready to start school through a range of support programmes for children aged 4 and younger and their parents 4. Support young people 'at risk' as they transition through their learning journey 5. Pro-actively provide young people at risk of underachieving with supports to remove barriers to learning, and support them to see the benefits of education through physical and extra-curricular activities. [DN: Suggest merging or cross-referencing Actions 2, 5 and 8 together]
		7. Develop a collaborative community and school approach to support parental engagement and empowerment 8. Support a community approach to education as referenced in Fair Start by developing capacity, skills and expertise within the community [DN: Suggest merging or cross-referencing Actions 2, 5 and 8 together]
	By 2026 we will have supported 125 primary schools & 25 post-primary schools to deliver School Development Plan priorities that focus on developing parental and community engagement	9. Engage Area Learning Communities across this city and provide opportunities for citywide collaboration, sharing of best practice and learning

This is what we're seeking to co-design by mid April

Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

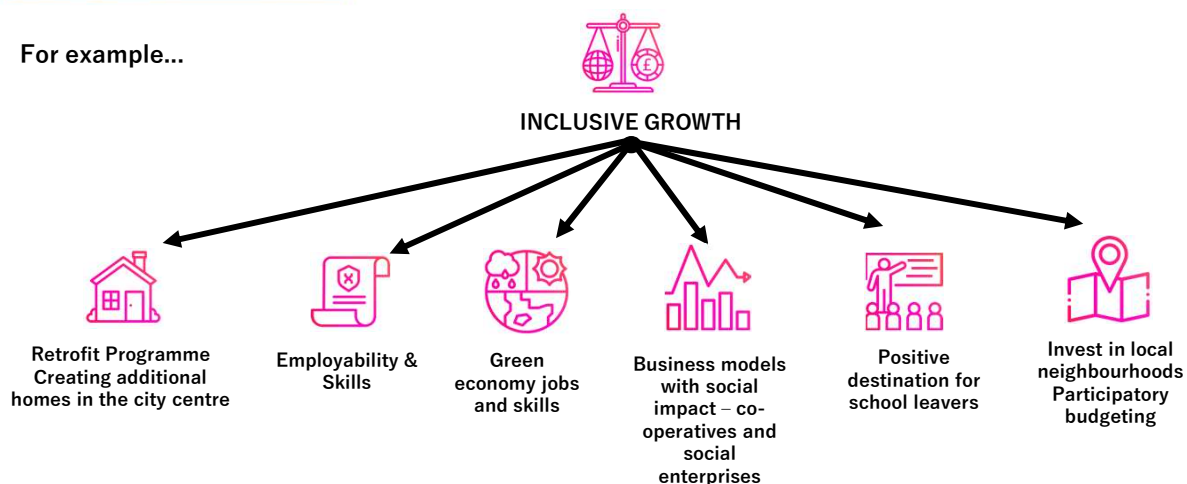
25

Cross-cutting themes: an inclusive growth lens

Need further consideration of governance arrangements and action planning



For example...



Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22

Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

26

Inclusive Growth: creating the right conditions

Working together...



Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22.

Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

27

Inclusive Growth

Illustrative Actions



Implement the Belfast Business Promise

- Seek all CPP members to sign up as Supporters with the aim of achieving Membership accreditation within 2 years.
- Additional 50 organisations signed up as Supporters by end of year 1
 - ✓ create more high-quality jobs,
 - ✓ lower levels of poverty,
 - ✓ build stronger healthier communities,
 - ✓ reduce inequality in the workplace and
 - ✓ work towards a more sustainable local economy.

Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22.

Join the #BelfastConversation at: [yoursay.belfastcity.gov.uk](https://www.yoursay.belfastcity.gov.uk)

28

Belfast Business Promise

Illustrative Actions



29

Inclusive Growth

Illustrative Actions



Implement Anchor Institution Commissioning & Procurement Group

Further define and focus on specific cohorts

Design & Implement Inclusive Growth Decision Making Framework

Establish business sector/advisory group

Support establishment of Poverty Truth Commission

Establish Inclusive Growth Oversight Group

Expand and develop our approach to Community Wealth Building

Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

30

Community Wealth Building



31

Population Indicators

Reviewed in line with the emerging stretch goals



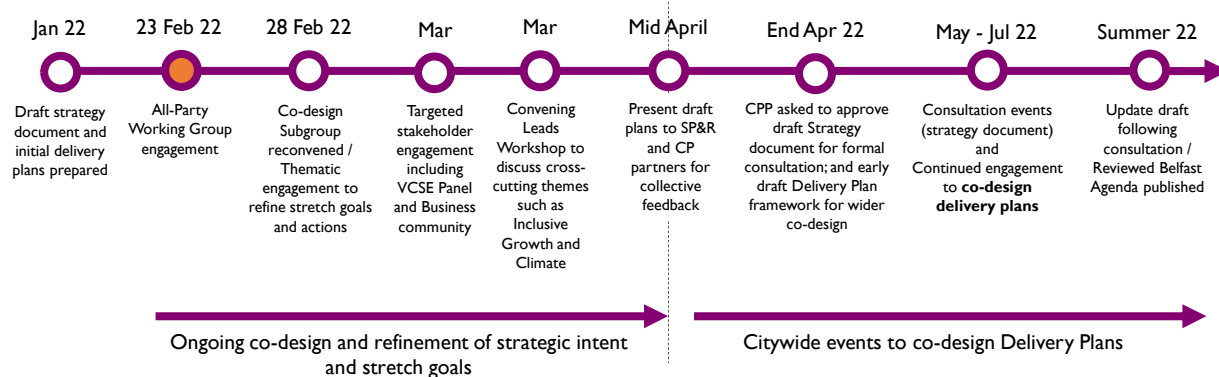
- Currently 51 indicators which measure the contribution towards our 5 outcomes over the long-term
- Framework currently being reviewed, ensuring it is consistent with the current priorities and emerging measures of success
 - Possible new indicators include carbon emissions, biodiversity, proportion of working age population with no qualifications, homelessness...
 - Technical Assessment Process (TAP) used by TEO for PfG also being applied to streamline the 'curves we want to turn'.



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

32

Process Timeline



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

33



For Discussion

- Are the emerging stretch goals the correct measures of success?
- Are they ambitious enough?
- Anything missing?
- Further engagement? Party Group Briefings?



Join the #BelfastConversation at: yoursay.belfastcity.gov.uk

34